NORTHERN SCHOOL OF CONTEMPORARY DANCE BOARD OF GOVERNORS Minutes of the meeting of the Board of Governors held on 1 February 2022 via Zoom. Peter Moizer (Chair), Sharon Watson (Principal), Kate Buckham, Present: Gary Clarke, Vinny Leach, Ben Mitchell, Cathy Myles, Jonathan Pryor, Zoobin Surty Vice-Principal and Director of Studies, Director of Finance and In attendance: Resources, and Clerk to the Governors Mark Baker, Tamsin Cooper, Phil Sanger, Peri Thomas, **Apologies:** Action DECLARATIONS OF INTEREST B21/34 There were no declarations of interest. B21/35 **GOVERNANCE MATTERS** The Chair reported that Gareth Mitchell had resigned as a Governor with immediate effect due to other commitments. MINUTES OF THE LAST MEETING B21/36 The minutes of the meeting held on 26 October 2021 were reviewed and approved as an accurate record. MATTERS ARISING ON THE MINUTES B21/37 The action log was received and the contents noted. PRINCIPAL'S REPORT B21/38 The Board considered the Principal's Report which included: NPO update CDD update • QSR update • Leeds 2023 Staff wellbeing and staffing update Learning & Participation Update Centre for Advanced Training • Projects update Widening participation Marketing Governors sought an update on progress in relation to the wind up of CDD and the future positions of the member schools. It was noted that plans were in progress for all members and it would become clear within the next month if there were any issues arising. It was reported that the School had previously contacted Circus and the OfS in relation to a possible partnership, should it be required. Governors questioned whether, should such an arrangement be put in place, NSCD would become accountable for the students from Circus and it was reported that the offer was about infrastructure and physical space. Some concern was expressed about the physical distance from Circus and agreed any such arrangement would require careful consideration and due diligence. The Principal confirmed that any proposal to make arrangements with Circus would be presented to the Board for consideration. In relation to staff wellbeing, the importance of a balance of support for staff returning to work was highlighted and the Principal reported that a slow approach was being

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	taken but the majority were now in the building. Covid security was still being exercised with mask wearing encouraged. It was noted that although there had been some initial concerns amongst students, that had now passed and students were pleased to be on site.	
	It was noted that marketing data remained positive and the new prospectus was highlighted. It was agreed to send hard copies to all Governors since it was not available online at present.	
	The Board congratulated the Principal on receiving her MBE recently.	
B21/39	RESOLVED: That the Principal's report be noted and copies of the prospectus	Vice-
	be sent to all Board members.	Principal
	VICE-PRINCIPAL'S ACADEMIC REPORT	
B21/40	The Vice-Principal presented his Academic Report which included:	
	COVID-19 updates	
	Student achievement (Results)	
	Admissions	
	Student well-being support	
	Student retention	
	Student Complaints and Appeals	
	Student Union	
	QSR inspection	
	New course developments	
	It was noted that there was increased anxiety amongst the third year students in relation to the sector externally but that there had been increased investment in the counselling service and positive work around awareness.	
	Thanks were expressed to all involved in the QSR process, and particularly the students who had prepared a video and submission, as well as attending a meeting with the review team.	
DOA /44		
B21/41	RESOLVED: That the Vice-Principal's report be noted.	
	FREEDOM OF SPEECH AND ACADEMIC FREEDOM POLICY	
B21/42	The Board had received the Freedom of Speech and Academic Freedom Policy	
	which had already been considered by the Teaching and Learning Committee and	
	Academic Board. It was noted that it followed the ethos and terminology of the OfS but also recognised the values of NSCD. Members agreed that it provided a	
	balanced approach and was as inclusive as possible whilst recognising legal obligations.	
B21/43	RESOLVED: That the Freedom of Speech and Academic Freedom policy be approved.	
	STRATEGIC RISKS	
B21/44	The strategic risks had been circulated and it was noted that a full review of the risk	
	register was underway in advance of the next meeting of the Audit Committee.	
B21/45	RESOLVED: That the Strategic risks be noted.	
	MANAGEMENT ACCOUNTS – QUARTER ENDED 31 OCTOBER 2021	
B21/46	The Board received a copy of the management accounts to 31 October 2021 that	

	reported that OfS had confirmed that all CDD member schools could apply separately for ISTA funding.	
B21/47	RESOLVED: That the management accounts to 31 October 2021 be noted.	
	MINUTES	
B21/48	The Board received and noted the following Committee minutes:	
	i. Academic Board – 19 October 2021	
	ANY OTHER BUSINESS	
B21/49	Estates Strategy A question was asked about when the Board might receive an update on the Estates Strategy and it was agreed that an update should be provided to the next meeting of the Finance and Resources Committee and the May Board meeting.	
B21/50	RESOLVED: That an update on the Estates Strategy be presented to the next meetings of the Finance and Resources Committee and the Board.	Director of Finance & Resources
B21/51	Future meetings Consideration was given to the format and timing of future Board meetings and it was agreed that whilst committees might continue meeting online, there was some benefit in the Board meetings being held face to face, at least some of the time. It was confirmed that Away Day events would be held face to face. The Principal reported that she would welcome Governors coming into the School to see the activities taking place. It was agreed that a survey of preferred arrangements and timing should be carried out to inform plans moving forward.	
B21/52	RESOLVED: That a survey should be carried out to determine preferred arrangements and timing of future Board meetings.	Clerk to Governors
B21/53	DATE OF NEXT MEETING It was noted that the next meeting would be held on 10 May 2022 at 6pm .	
	The meeting closed at 7pm	
Signed	The meeting closed at 7pm	